

TRUST BOARD PUBLIC – 24 SEPTEMBER 2015

Agenda Item Number: 160/15

Enclosure Number: (1)

Subject:	Report from the Chief Executive
Prepared by / Sponsored by / Presented by:	Ursula Ward, Chief Executive
Purpose of paper	To updated the Board on national and local items of interest.
Key points for Trust Board members	Note contents of the report
Options and decisions required	None required, for information
Next steps / future actions:	None
Consideration of legal issues (including Equality Impact Assessment)?	None
Consideration of Public and Patient Involvement and Communications Implications?	None

Links to Portsmouth Hospitals NHS Trust Board Strategic Aims, Assurance Framework/Corporate Risk Register	
Strategic Aim	<p>Strategic aim 1: Deliver safe, high quality patient centred care</p> <p>Strategic aim 2: Develop a reputation for excellence in innovation, research & development and education in the top 20% of our peers.</p> <p>Strategic aim 3: Become the hospital of choice for general, specialist and selected tertiary services.</p> <p>Strategic aim 4: Staff would recommend the trust as a place to work and a place to receive treatment</p> <p>Strategic aim 5: Develop sufficient financial strengths to adapt to change and invest in the future.</p>
BAF/Corporate Risk Register Reference (if applicable)	N/A
Risk Description	N/A
CQC Reference	N/A

Committees/Meetings at which paper has been approved:	Date
None	

Report of Chief Executive

Board of Directors – 24 September 2015

1. Revised NHS Constitution

The Department of Health has issued a revised and updated NHS Constitution. The Constitution sets out rights for patients, public and staff. It outlines NHS commitments to patients and staff and the responsibilities that the public, patients and staff owe to one another to ensure that the NHS operates fairly and effectively. All NHS bodies and private and third sector providers supplying NHS services are required by law to take account of this constitution in their decisions and actions. In his inquiry into the failings at Mid-Staffordshire, Sir Robert Francis QC recommended amendments to the NHS Constitution based on:

- Prioritising patients
- Protecting patients from avoidable harm
- Providing assistance that patients need
- Staff compliance with guidance

The Constitution sets out a commitment for Government to produce an up-to-date Statement of NHS Accountability to explain how decision-making works in the NHS, this is included in the 'Guide to the Healthcare System in England'.

2. Improvements to Care in the Last Days and Hours of Life

The Department of Health has issued a progress report on the new approach to care in the last days and hours of life: one year on from the 'One Chance to Get it Right' report. The report sets out the progress organisations have made on specific commitments in the 'One Chance to Get it Right' report, which set out actions to improve care in the last days and hours of life.

The update sets out progress made on:

- The new Care Quality Commission inspection regime for end of life care
- New NICE guidance
- Actions to improve education, training and research
- Professional regulation
- The implementation of the priorities for care

A workshop is being convened across Portsmouth and Southeast Hampshire with external facilitation that will scope out current practice against national standards, identify any gaps and will then inform commissioning intentions. The Director of Nursing is leading on this from the Hospital Trust. Further the Trust has participated in the nation end of life audit and we await the results.

3. 2016/17 National Tariff Proposals

Monitor and NHS England have commenced two consultations on proposals for the 2016/17 national tariff. The first 'Currency Design and Relative Prices' explains a number of proposals that Monitor and NHS England, who are asking views on for the 2016/17 national tariff.

The second 'National Variations and Locally Determined Prices' sets out proposed changes to the rules concerning national variations, the rules for locally determined prices and the method for determining applications for local modifications.

The deadline for responses is midday 14 September and the Trust has responded as requested.

4. Strategy Development: A Toolkit for NHS Providers

Monitor have issued a toolkit on strategy development. The toolkit is for all providers, not just NHS Foundation Trusts. The toolkit is designed to support Trusts with the strategy development process. It provides a framework and ideas for each stage of the work, both on what to do and on how to do it. It is intended to help NHS providers develop a strong strategy without being overly prescriptive. The Trust is currently in the process of reviewing its strategy and will refer to the framework.

Monitor's Strategy development toolkit contains:

- Guidance on each stage of developing a strategy
- Illustrations of possible analyses
- Case studies of strategic changes that some NHS providers have already implemented

The toolkit has been developed with five NHS Foundation Trust 'test sites'.

5. Programme with Top US Hospital to Transform Care for NHS Patients

Five NHS Trusts are set to benefit from the influence of internationally acclaimed healthcare experts as part of a new initiative launched by Health Secretary Jeremy Hunt and the NHS Trust Development Authority.

The USA's 'Hospital of the Decade' will mentor five NHS Hospital Trusts in an ambitious improvement programme. The initiative will involve the renowned Virginia Mason Institute in the USA partnering with: University Hospitals Coventry and Warwickshire NHS Trust; The Shrewsbury and Telford Hospital NHS Trust; Barking, Havering and Redbridge University Hospitals NHS Trust; The Leeds Teaching Hospitals NHS Trust; Surrey and Sussex Healthcare NHS Trust.

As part of the move to make the NHS one of the world's greatest learning organisations, clinicians and leaders from the Virginia Mason Institute will teach NHS doctors and nurses the principles and systems that made it so successful.

6. New Rules to Reduce Agency Spend in the NHS

The NHS Trust Development Authority and Monitor have published new rules to support NHS providers to get the best quality agency staff whilst reducing their overall costs.

The measures follow wide-scale engagement with local Nurse Directors and Finance Directors and are designed to strengthen significantly providers' ability to secure the best deal on the quality and cost of local agency staff. The new rules will see:

- An annual ceiling for total agency spend for each Trust between 2015/16 and 2018/19. Trusts are being sent individual ceilings and will have the opportunity to apply for exceptions if there are specific local needs
- Mandatory use of frameworks for procuring agency staff
- Limits on the amount individual agency staff can be paid per shift, which will be implemented later in the year after further work by the two organisations.

The Trust is taking the appropriate steps to ensure compliance with the national position being taken.

7. Local News

- BMJ Norovirus Publication

Norovirus is the most common cause of epidemic gastroenteritis and can cause significant disruption to hospital activities because of restricted access and staff sickness. Outbreaks occur especially in winter when hospitals are often under the most pressure. The Trust has been very successful in reducing the number of Norovirus outbreaks in recent years by deploying a multidimensional quality improvement initiative. Staff were also given additional training in dealing with the virus, and infection control teams were put on 24-hour standby to respond to outbreaks. The initiative meant that Norovirus outbreaks dropped by 91% between 2009-10 and 2010-14. The drop was much larger than the small reduction in outbreaks in other hospitals in the region and across the NHS as a whole. The paper in *BMJ Quality and Safety* concluded.

- The Trust has been shortlisted for a national award that demonstrates how patient safety and clinical outcomes can be improved significantly by using technology. There were 11 organisations shortlisted from 1600 applications. The winner will be announced in November at the HSJ awards ceremony.
- On behalf of the Trust, Professor Anoop Chauhan and Dr Greta Westwood have been successful in a recent application to NHS IQ for the Leading Transformational Change Programme. The Programme is designed to support very senior cross-system teams to implement large scale or transformational change. It starts this month and finishes in February 2016. They will be joined by 4 others including Simon Jupp and Lucy Wiltshire for extended team learning. The project TITAN – Our Time to ChANge aims to:

Ensure research, innovation, organisational development and transformation strategies lead to the following broad changes:

- Deliver solutions for improved care pathways
- Achieve a climate and culture that encourages research, innovation and maintains change
- Improve senior clinical staff engagement
- Facilitate effective communications
- Introduce cost effective ways to maximise efficiency and reduce waste
- Achieve best patient-centred outcomes
- Develop effective leadership

- Defence Medical Group South

Lt Col Sharrock has been appointed as the new Commanding Chief and has taken the post up as from August 2015. A ceremony held aboard RFA Argus recently recognised the contribution that our military colleagues made in Sierra Leone during the Ebola crisis.

- A copy of Team Brief is attached for information.